

**2021
BUDGET
TUSCOLA COUNTY ROAD COMMISSION**

	Actual 2018	Actual 2019	Actual 2020	Adopted 2021 as of 12-23-20
Beginning Fund Balance (Unrestricted)	\$4,606,019	\$4,902,255	\$6,069,629	\$6,589,702
Restricted Fund Balance	1,427,260	977,251	1,222,569	1,771,091
REVENUES:				
Michigan Transportation Funds	8,409,320	9,343,014	9,355,700	9,500,000
State Trunkline - Revenue	1,121,376	1,372,268	1,805,985	1,300,000
Federal Aid/State Aid Funds:				
Primary Roads	280,186	497,317	1,247,990	1,373,520
Local Roads	0	0	0	0
Primary Roads Bridges	673,959	109	579,689	0
Local Roads Bridges	335,623	-712	0	0
County Raised Funds:				
Primary Road Millage	1,414,420	1,462,160	1,526,880	1,500,000
Local Road Bridge Millage	713,201	742,379	768,045	750,000
Township Contributions	3,169,953	3,493,575	2,778,921	3,000,000
Other Contributions	1,500,766	360,872	2,033,626	20,000
Appropriations by County Board	0	0	0	0
Other Revenues:				
State Disaster Fund (Flood Damages)	0	0	0	0
Special State General Fund Grant	1,679,604	0	0	0
Permit Fees	94,471	117,855	53,955	60,000
Interest Earned	31,690	31,328	31,054	30,000
Equipment Rentals	2,517,662	2,844,234	2,466,205	2,600,000
Gain on Disposal of Equipment	0	10,000	0	6,000
Depreciation & Depletion	315,685	364,450	426,981	400,000
Equipment Retirements	0	0	0	0
Salvage Sales	11,281	8,717	4,032	10,000
TOTAL REVENUES	\$28,302,476	\$26,527,072	\$30,371,261	\$28,910,313
EXPENDITURES				
Primary Roads Preservation Improvements	4,086,380	2,524,903	4,301,816	4,152,360
Primary Roads Routine Maintenance	1,826,169	2,153,826	1,900,804	1,900,000
Local Roads Preservation Improvements	3,877,350	4,127,417	3,349,706	3,700,000
Local Roads Routine Maintenance	3,107,805	3,836,182	3,616,512	3,500,000
Primary Structures Improvements	1,417,437	788,545	910,266	590,000
Local Structures Improvements	1,789,313	495,554	744,080	1,500,000
State Trunkline - Expense	1,126,948	1,461,860	1,797,610	1,300,000
Equipment Expense - Direct	1,298,434	1,349,519	1,576,467	1,500,000
Equipment Expense - Indirect	666,117	754,937	737,887	700,000
Equipment Expense - Operating	403,152	385,064	248,654	400,000
Administrative Expense	625,013	583,593	549,406	650,000
Capital Outlay	512,241	371,014	770,410	528,000
Interest Expense	893	0	0	0
Sundry Billings	1,685,718	402,460	1,506,850	20,000
MDOT - State Audit Adjustment	0	0	0	0
TOTAL EXPENDITURES	\$22,422,970	\$19,234,874	\$22,010,468	\$20,440,360
Ending Fund Balance (Unrestricted)	4,902,255	6,069,629	6,589,702	6,969,953
Restricted Fund Balance	977,251	1,222,569	1,771,091	1,500,000
	\$28,302,476	\$26,527,072	\$30,371,261	\$28,910,313